

- Take care of Health and Safety of people on our sites
- 2 Provide an inclusive environment where everyone can grow
- Beyond Eramet activities, accelerate the local and sustainable development for communities and host regions

- 2035 COMMITMENT

100% OF OUR SUBSIDIARIES HAVE A D&I LABEL



Control and optimize water consumption to preserve a quality water resource available to all

- 5 Integrate biodiversity preservation within all our activities and develop plans towards an overall net positive contribution to biodiversity
- 6 Mitigate the risks of pollution/Reduce our environmental impact

- 2035 COMMITMENT

TOWARDS

9

NET POSITIVE IMPACTON BIODIVERSITY

Reduce the CO₂ footprint of our value chain

- **2035** COMMITMENT

10

-40% co_2 emissions reduction

Optimize mineral resources consumption and contribute to a circular economy Develop responsible value chain with suppliers and customers that respect our Human Rights and CSR requirements

Audit every mining site - including our Joint ventures - with IRMA standard

Take care of Health and Safety of people on our sites

- FR2 < 1.0
- **100%** of our employees* benefit from a common social protection floor
- 90% of sites have a Well Being programme * with more than 1 year of seniority

Provide an inclusive environment

where everyone can grow

30% of female managers
1,000 "early career contracts" opportunities

• 90% of employees with a formal development discussion

Beyond Eramet activities, accelerate the local and sustainable development for communities and

A host regions

 6,000 jobs voluntarily supported (excluding core business)
 500 young people, 50% of whom come from local communities and 50% girls, supported to benefiting qualifying training

2035 COMMITMENT

OF OUR SUBSIDIARIES HAVE A D&I LABEL



Control and optimize water consumption to preserve a quality water resource available to all

- Recycling in water-stressed areas for current or future projects: 60% for GCO and 80% for Lithium project
- 100% of sites have a Water management plan including reduction targets for all sites

Integrate biodiversity preservation within all our activities and develop

- plans towards an overall net positive contribution to biodiversity
 - Rehabilitation ratio \geq 1
 - **100%** of our mining sites have a Biodiversity Action Plan in line with IFC Performance Standards

Mitigate the risks of pollution / Reduce our environmental impact

- 6 100% of sites have a diffuse dust source map and a reduction action plan for major sources
 - 100% of sites, identified as sensitive, have ambient air quality monitoring at neighboring communities and share data
 - 100% of sites have a full water discharge monitoring and share data

- 2035 COMMITMENT

TOWARDS

NET POSITIVE IMPACTON BIODIVERSITY

Reduce the CO₂ footprint of our value chain

- 7 R
 - Reduce emissions per ton produced on scopes 1 & 2 to 0.221 tCO₂/t
 - Metallurgy (>80% of scopes 1 & 2): Develop and validate path to Near Zero Alloys
 - Mine: Reduce by 10% the carbon footprint of our mining activities
 - Bring 67% (in terms of scope 3 emissions) of our suppliers and customers to commit to reduce their CO₂ footprint in line with the Paris agreement

Optimize mineral resources and contribute to a circular economy

- Optimal management and recovery of plant material resources
 - Monitor and continuously improve mineral resources valorization ratio
 Develop a robust technical and economic model to recycle batteries industrially in Europe

Develop responsible value chain with suppliers and customers that respect our Human Rights and CSR requirements

- 90% of our suppliers rated at-risk assessed on their CSR practices by Ecovadis
- 100% of our customers assessed yearly on their compliance with our CSR or ethical commitments
- 100% of newcomers in sales and procurement teams trained on ethics every year



-40% CO₂ EMISSIONS REDUCTION

Audit every mining site - including our Joint ventures - with IRMA standard

 \odot 100% of mining sites have entered into the formal certification audit