

Amounts in €million

| ERAMET Group | 2017 (*) | 2016 (*) | 2015 (*) | 2014 (*) | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
|---|-----------------|-----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sales | 3 652 | 2 984 | 3 109 | 3 144 | 3 162 | 3 447 | 3 603 | 3 576 | 2 689 | 4 346 |
| Ebitda | 871 | 375 | 92 | 363 | 231 | 407 | 789 | 971 | 59 | 1 505 |
| Current operating income (COI) | 608 | 84 | -207 | 75 | -45 | 153 | 554 | 739 | -163 | 1 321 |
| Operating income | 567 | -95 | -813 | -54 | -548 | 79 | 491 | 720 | -267 | 1 243 |
| Net Income - Group share | 203 | -179 | -714 | -159 | -370 | 9 | 195 | 328 | -265 | 694 |
| Net cash flow from operating activities | 687 | 121 | -7 | 43 | 161 | 217 | 591 | 727 | 112 | 1 140 |
| CAPEX | 230 | 217 | 267 | 346 | 587 | 641 | 492 | 326 | 286 | 419 |
| Capital employed | 2 584 | 2 838 | 3 060 | 3 462 | 2 992 | 2 979 | 2 699 | 2 554 | 2 391 | 2 637 |
| Workforce | 12 590 | 12 777 | 13 938 | 13 992 | 14 026 | 14 353 | 14 749 | 14 537 | 14 670 | 15 741 |
| Total Shareholders'equity | 1 980 | 1 776 | 1 779 | 2 754 | 3 010 | 3 809 | 4 079 | 3 974 | 3 505 | 3 732 |
| Net cash / (Net debt) | -376 | -836 | -878 | -547 | -218 | 448 | 1 153 | 1 295 | 946 | 1 133 |
| Gearing (if < 0, na) | 19% | 47% | 49% | 20% | 7% | na | na | na | na | na |

| ERAMET MANGANESE | 2017 (*) | 2016 (*) | 2015 (*) | 2014 (*) | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
|---|-----------------|-----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sales | 1 919 | 1 439 | 1 430 | 1 429 | 1 562 | 1 560 | 1 713 | 1 858 | 1 289 | 2 348 |
| Ebitda | 861 | 358 | 196 | 266 | 350 | 357 | 499 | 656 | 72 | 1 163 |
| Current operating income (COI) | 738 | 219 | 58 | 137 | 218 | 240 | 388 | 548 | -27 | 1 088 |
| Net cash flow from operating activities | 722 | 243 | 106 | 140 | 314 | 172 | 402 | 562 | -28 | 895 |
| CAPEX | 89 | 104 | 164 | 199 | 346 | 399 | 245 | 130 | 110 | 145 |
| Capital employed | 1 125 | 1 339 | 1 587 | 1 676 | 1 406 | 1 400 | 1 164 | 1 069 | 1 117 | 1 042 |
| Workforce | 4 809 | 4 962 | 5 898 | 5 982 | 5 673 | 6 021 | 6 377 | 6 419 | 6 463 | 7 181 |

| ERAMET NICKEL | 2017 (*) | 2016 (*) | 2015 (*) | 2014 (*) | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
|---|-----------------|-----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sales | 644 | 595 | 686 | 781 | 704 | 898 | 989 | 965 | 655 | 897 |
| Ebitda | -44 | -24 | -156 | 42 | -130 | 53 | 269 | 269 | 13 | 239 |
| Current operating income (COI) | -125 | -119 | -261 | -52 | -222 | -38 | 189 | 194 | -62 | 169 |
| Net cash flow from operating activities | -69 | -137 | -60 | -18 | -116 | 42 | 206 | 176 | 104 | 165 |
| CAPEX | 80 | 56 | 56 | 97 | 172 | 146 | 141 | 124 | 107 | 189 |
| Capital employed | 710 | 700 | 652 | 967 | 824 | 778 | 745 | 794 | 693 | 896 |
| Workforce | 2 322 | 2 534 | 2 777 | 2 809 | 2 974 | 2 999 | 3 061 | 3 012 | 3 073 | 3 126 |

| ERAMET ALLOYS | 2017 (*) | 2016 (*) | 2015 (*) | 2014 (*) | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
|---|-----------------|-----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sales | 1 087 | 949 | 991 | 938 | 904 | 997 | 910 | 764 | 750 | 1 102 |
| Ebitda | 84 | 74 | 78 | 81 | 49 | 40 | 57 | 76 | -5 | 122 |
| Current operating income (COI) | 32 | 27 | 27 | 23 | 4 | -5 | 16 | 29 | -49 | 86 |
| Net cash flow from operating activities | 90 | 22 | 27 | 18 | 34 | 22 | -1 | 43 | 93 | 90 |
| CAPEX | 59 | 55 | 44 | 48 | 64 | 84 | 100 | 69 | 67 | 83 |
| Capital employed | 751 | 790 | 800 | 789 | 760 | 787 | 745 | 647 | 578 | 709 |
| Workforce | 5 021 | 4 840 | 4 824 | 4 746 | 4 865 | 4 857 | 4 889 | 4 751 | 4 788 | 5 082 |

| HOLDING & ELIM. | 2017 (*) | 2016 (*) | 2015 (*) | 2014 (*) | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 |
|---|-----------------|-----------------|-----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sales | 2 | 1 | 2 | -4 | -8 | -8 | -9 | -11 | -5 | -1 |
| Ebitda | -30 | -33 | -26 | -26 | -38 | -43 | -36 | -30 | -21 | -19 |
| Current operating income (COI) | -37 | -43 | -31 | -33 | -45 | -44 | -39 | -32 | -25 | -22 |
| Net cash flow from operating activities | -56 | -7 | -80 | -97 | -71 | -19 | -16 | -54 | -57 | -10 |
| CAPEX | 2 | 2 | 3 | 2 | 5 | 12 | 6 | 3 | 2 | 2 |
| Capital employed | -2 | 9 | 21 | 30 | 2 | 14 | 45 | 44 | 3 | -10 |
| Workforce | 438 | 441 | 439 | 455 | 514 | 476 | 422 | 355 | 346 | 352 |

(*) The reported data are adjusted data based on the Group's reporting, in which joint ventures are accounted for using proportionate consolidation.